

María Letícia De Freitas Costa

Board Director of MAPFRE

Personal details:

Full name: María Letícia de Freitas Costa.

Place and date of birth: March 27, 1960 in Sao Paulo (Brazil).

Education:

Degree in Product Engineering from the Escola Politécnica da USP (Sao Paulo).

Master's degree in Business Administration (MBA) from Cornell University (New York).

Main positions:

- Board Director of MAPFRE.

Other positions:

- Vice Chairwoman of MAPFRE PARTICIPAÇÕES S.A.
- Board Director of MAPFRE PARTICIPAÇÕES S.A.
- Board Director of MARTINS S.A.
- Board Director of LOCALIZA RENT A CAR S.A.
- Partner at PRADA ASSESSORIA (executive role).
- Board Director of RBS MIDIA.
- Board Director of TOTVS, S.A.
- Board Director of EMBRAER, S.A.

Previous positions:

- Systems Analyst at INDUSTRIAS VILLARES, S.A (executive role).
- Consultant and Chairman of BOOZ & COMPANY in Brazil (executive role).
- Board Director of SADIA, S.A. (2009-2011)
- Board Director of MARCOPOLO, S.A. (2012-2016)
- Board Director of TECHNIP, S.A. (2011-2017)
- Board Director of GAFISA, S.A. (2011-2012)
- Coordinator of the Center for Strategic Research and Director of Lato Sensu Postgraduate Studies at INSPER.

Board director category:

- Independent Director.

Dates of appointment as company board director:

- First appointment: July 23, 2015.
- Last reelection: March 13, 2020.

Shares and options for shares held in the company:

<https://www.mapfre.com/media/shareholders/2021/2021-02-16-acciones-consejeros-en.pdf>