

Subject	Participants	Time
Opening remarks and 2019-2021 Strategic Plan	Mr. Huertas / Mr. Gurtubay	9:00-9:40
Capital Managment / Investment Management	Mr. Mata / Mr. Jiménez	9:40 - 10:10
1st Q&A - Coffee Break	-	10:10-11:00
MAPFRE RE	Mr. Perez de Lema	11:00-11:20
MAPFRE BRAZIL	Mr. Pérez Serrabona	11:20-11:40
International Territorial Area: Core Markets / MAPFRE USA	Mr. Tamayo / Mr. Castelo	11:40-12:20
2nd Q&A	-	12:20-13:00
MAPFRE Open Innovation	Mr. Arias	13:00-13:20
Closing remarks	Mr. Huertas	13:20- 13:30
Light Lunch	-	13:30-14:30